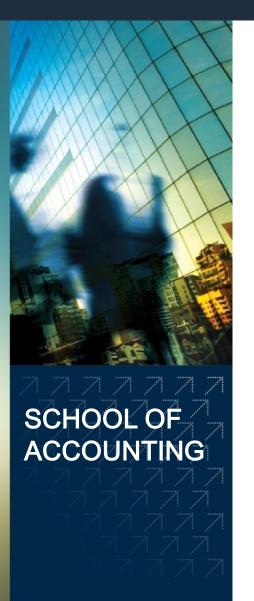


CURTIN BUSINESS SCHOOL



Government Debt, Spending and the Role of Sovereign Wealth Funds

Curtin Corner

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Sovereign Wealth Funds

- Reasons to establish SWFs
- International examples
- Australian examples
- Redistribution options
- Policy considerations

Sovereign Wealth Funds

- Government controlled investment vehicles, often associated with natural resource revenue
- Three main reasons to establish resource SWFs
 - Intergenerational equity
 - Finite natural resources
 - Foreign exchange stabilisation
 - Offset exchange rate appreciation associated with increased exports
 - Reducing impact of 'resource curse / Dutch disease'
 - Adding discipline to government expenditure

NORWAY'S GOVERNMENT PENSION GLOBAL FUND

Norway's Government Pension Fund Global

- Established in 1990 as the Petroleum Fund, and sets aside net cash flow from the extraction of petroleum
- Managed by Norges Bank Investment Management
- Despite the change of name in 2006, it is a general savings instrument, and is not earmarked for pensions or other specific purposes
- "Spending rule" established in 2001:
 - No more than 4% of the fund can be spent on the annual national budget
 - Considering lowering to 3%
- 2016 first net withdrawal lower commodity prices
- Expenditure increasingly focussed on education, research, infrastructure and tax cuts

Norway's Government Pension Fund Global

- Total value at end of 2016 was 7.51 trillion kroner (A\$1.16 trillion)
 - Double the size of GDP
- Invests in: Shares 62.5%, fixed income 34.3%, real estate 3.2%
- Total return: 6.9% or 447 billion kroner in 2016 (A\$69b)
- Shares returned 8.7%, real estate 0.8%
- Annual average return: 5.8% from 1998 to end Q1 2017
- After inflation and management costs: 3.9%
- Management costs of 0.04% of assets under management

Norway's Government Pension Fund Global

- Share investment has increased as a % of portfolio, with a target of 60%
 - Potentially increasing this target to 70-75%
- Explicit decisions taken to sell companies considered 'unethical'
 - Gradual sales due to size of holdings
- Does not invest in some industries, including nuclear weapons and tobacco

TIMOR-LESTE PETROLEUM FUND

Timor-Leste Petroleum Fund

- Following independence in 2002, petroleum and gas exports began in 2004
- IMF recommended establishing a petroleum fund based on the Norway model to manage revenues
- Petroleum Fund Law passed in 2005
 - Fund established with US\$370 million
- Operational responsibility lies with the Central Bank
- Until 2009, invested in US government bonds only
- Now, revenues are received in central bank account, then invested offshore by external investment managers as well as the Central Bank

Timor-Leste Petroleum Fund

- Balance of the fund at December 2015 = US\$16.2 billion
 - GDP 2015 = US\$1.4 billion
- As at December 2015, assets were invested in:

US government bonds 50%

Other government bonds 10%

Developed market equities 40%

Annual investment return 2005-15 = 3.8% (target 3%)

Management fees in 2015 = US\$15.7 million (0.1% of fund)

Timor-Leste Petroleum Fund

- Transfers from the fund to government budgets are intended to be limited by the Estimated Sustainable Income (ESI) – 3% of balance of fund
- Transfers can be higher than ESI if approved by parliament
 - e.g. 2015 ESI = US\$639 million, actual US\$1.28 billion
- In 2017, 78% of government budget using \$1.1 billion from the fund
- Declining production and finite resources; sustainability unlikely
- Issues with ESI of 3%
 - Based on Norway's model established nation with lower shortterm infrastructure needs (T-L prioritising infrastructure)
 - Conversely, capacity of the economy to absorb additional spending is limited, potentially leading to inflation or ineffective / inefficient spending

AUSTRALIAN FUTURE FUND

Australian Future Fund

- Established in May 2006 to fund the cost of unfunded defined benefit pension liabilities for military and Commonwealth public servants
 - Reduces burden on future generations
 - Defined benefits scheme closed in 2006 by 2040, requirement estimated at \$140 billion
- Future Fund Management Agency (FFMA) established to oversee investment
- Commercial funds managers used
- Total management costs in 2015-16 \$246 million
 - Approx 0.2% of funds under management

Australian Future Fund

Asset allocation as at June 2016

| Australian equities | 6.3% |
|-------------------------------|-------|
| Global market equities | 15.2% |
| Emerging market equities | 7.3% |
| Private equity | 10.4% |
| Property | 7.0% |
| Infrastructure and timberland | 6.7% |
| Debt securities | 11.6% |
| Alternative assets | 13.7% |
| Cash | 21.7% |

Australian Future Fund

- Total value as at June 2016: \$123 billion
 - Initial contribution from Cth Government of \$60.5 billion in 2006
 - Investment earnings of \$62 billion over 10 years
 - Net return of \$5.6 billion in 2015-16 (4.8%)
 - Three year average return of 11.4%
 - Target benchmark of 6.3% (CPI + 4.5%)
 - **Ten year average** return **7.7%** (Target 6.9%)
- Four other funds established: medical research, disabilities, education, building Australia
 - Also managed by FFMA
 - Only last two have withdrawn funds

WESTERN AUSTRALIAN FUTURE FUND

- Purpose: set aside and accumulate revenue from the State's finite mineral resources for the benefit of future generations
- Established under the Western Australian Future Fund Act 2012, with seed funding of \$1 billion over
 2012-13 to 2015-16 from Royalties for Regions fund and interest receipts
- From 2016-17, additional contributions of 1% of annual royalties revenue
- Royalties estimated at \$38 million in 2016-17
- Interest estimated at \$35 million in 2016-17
- Earnings reinvested for 20 years

- No separate entity created transactions managed by WATC on behalf of Department of Treasury
 - Management fee of \$250,000 to WATC in 2015-16
 - Other costs minimal e.g. \$18.50 per WATC bond transaction
- Fund can only be invested in line with the Public Bank Account i.e. cash and high credit debt instruments, though the Act also allows for investment in gold
- More than half the current balance of \$1.1 billion is invested in WATC and other state government bonds – as at March 2017:
 - WATC bonds \$199.3 million
 - Other semi-government bonds \$579.2 million

- Average investment return above the cost of funds in all periods since inception (e.g. 0.4% above cost of funds in 2013-14)
 - Does not allow for impact of inflation
 - Reflects lower risk approach to investments
- Higher yielding investments e.g. corporate bonds limited to 25% of portfolio – may be under consideration

- Balance as at June 2032 (current est. \$3.5 billion) to be maintained – including earnings
- Interest earned on balance of fund from 2032-33 may only be used for public works and other economic and social infrastructure
- Any expenditure requires agreement between Treasurer and Minister for Regional Development regarding:
 - Split between metro area and regions; and
 - Purpose of expenditure

ROYALTIES FOR REGIONS



Western Australia - Royalties for Regions

- Established in 2009 to provide an equivalent of 25% of annual mining and petroleum royalties
- Monies are used over and above normal / planned expenditure
- Can be used for infrastructure or service delivery
- Investment in line with the Public Bank Account
- Any income earned is credited to the fund; however
- Balance of the fund not to exceed \$1 billion
- WA Regional Development Trust established to provide advice / recommendations to the Minister on how funds are to be spent
- Government approves expenditure as part of the annual Budget process
- Some ongoing expenditure pressures e.g. maintenance and operating costs of capital projects
 - Review flagged as part of 2017 election campaign

OTHER REDISTRIBUTION OPTIONS



Redistribution options

- Substitute for existing taxes
 - Personal or business
- Participatory budgeting
 - Citizen involvement in expenditure decisions
- Direct per capita cash payments to citizens
 - Transparent
 - Equitable
 - Gives expenditure control to the citizens

ALASKA PERMANENT FUND



Alaska Permanent Fund

- Established in 1976 by constitutional amendment
- Receives at least 25% of annual resource royalties
- Managed by Alaska Permanent Fund Corporation
- Balance as at March 2017 = US\$57.8 billion
 - US\$46.1 billion in principal
 - US\$11.7 billion in earnings reserve
- Invests in income producing shares, bonds, cash and real estate
 - 8.96% year to date return
 - 7.7% annual return over five years

Alaska Permanent Fund

- Cash dividend paid to all residents of the state (1 yr+)
- Calculated as 52.5% of the fund's earnings (less expenses), averaged over 5 years / eligible recipients
- Recently approx \$2,000 per person
 - 2014 \$1,884
 - 2015 \$2,072
 - 2016 \$1,022 (was \$2,052 vetoed by Governor)
- Considered income for taxation purposes
- Based on 2015 census data, Alaska had:
 - 4th highest household income; and
 - 5th lowest poverty rate.

POLICY CONSIDERATIONS



Policy considerations

Policy options regarding allocation of resource wealth should consider:

- Governance and transparency structures
- Conditions regarding use of funds
- Retention of capital requirements
- Risk vs return of investments and targets
- Capacity of the economy to absorb additional funds
- Potential inflationary impact
- Effectiveness and efficiency of expenditure
- · Potential to involve citizens in decision-making

DISCUSSION

