



Reflections Of A Regulator

The silly things that businesses should never, ever do ...

Dr Michael Schaper

ACCC Deputy Chair / Adjunct Professor, Curtin University Michael.schaper@accc.gov.au or Michael.schaper@gmail.com

John Curtin Institute of Public Policy, Curtin University Friday 20th April 2018

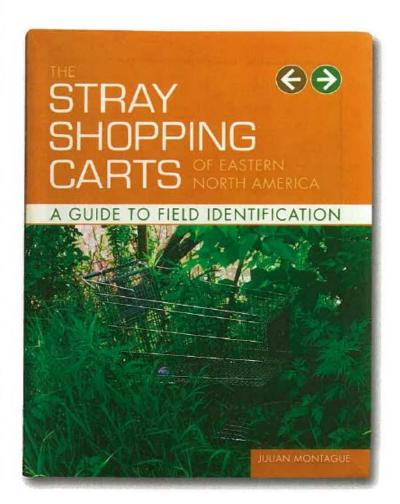
THE STRAY SHOPPING CARTS OF EASTERN NORTH AMERICA A Guide to Field Identification

Julian Montague

Abrams Image, 2006

How to identify abandoned shopping trolleys.





· 26 ·

Schaper's Unofficial Top Traps



1. Advertising: beware of your fine print



2. Blaming price rises on someone else



3. Rigging online reviews



4. Silencing your customers



5. Running a cartel



6. Signing up to a scam



7. Selling unsafe goods



The ACCC: What We Do















- Administer the Competition & Consumer Act 2010 (previously the Trade Practices Act 1974)
- The ACCC also regulates specific industries (energy, telecommunications), industry codes (franchising, horticulture) and price monitoring (airports, postage, stevedoring).
- We are an independent statutory agency within the Treasury portfolio
- We have seven Commissioners (statutory appointments), 800 staff and offices in each state and territory
- An enforcement agency the ACCC does not set policy
- Most enforcement action decided through the courts (30+ cases a year)
- Does not provide private rulings: firms need to get their own independent advice

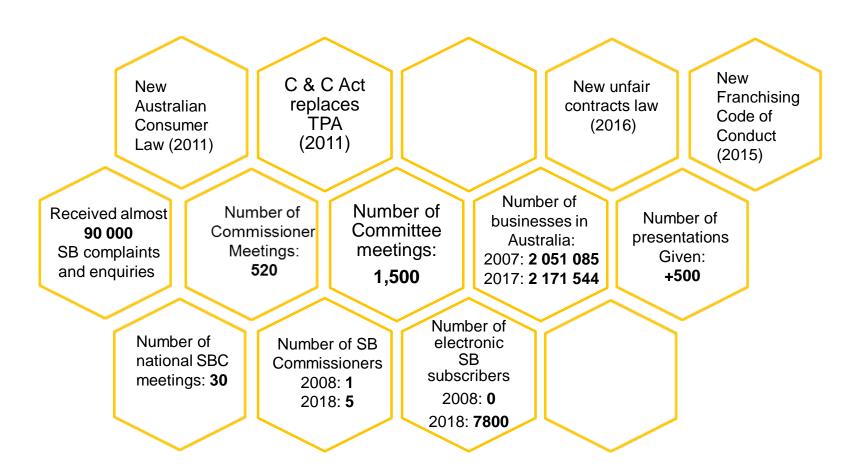


Legal Framework

- Competition & Consumer Act 2010
- Includes the Australian Consumer Law
- Laws apply across the country
- Apply to all activities "in trade or commerce"
 legal structure is usually irrelevant
- Covers both goods and services
- Activities of government often exempt
- ACCC cannot impose penalties: court-based litigation (but can issue infringement notices) ...
- But can seek banning orders and fines for directors and company officers.



A Decade In Review: Changes Between 2008-2018



A Decade Of Small Business Ministers



Competition And Consumer Issues In WA

ACCC Petrol Monitoring Report identifies higher prices in regional WA

ACCC refers about 200 matters to the WA Small Business Commissioner each year

225,000 businesses operating in WA in 2016





32,000 entries - 28,000 exits

Source: ABS cat no 8165.0.



Nov 2017: Fastway Couriers (Perth) pay \$9,000 penalty for breaches of the Franchising Code



Sept 2015: ACCC grants exemption from certain provisions of the Wheat Code for Bunbury bulk wheat port terminal



Sept 2016: ACCC approves Seven West's acquisition of The Sunday Times and pethnow.com.au from News Corporation



July 2017: Snowdale pays \$750,000 penalties for making false or misleading representations that its eggs were 'free range'

Our Work Covers The Glamorous... And The Not So Glamorous



Not universally appreciated ...



At Times We Struggle With Technology... But We've Improved

"Oh... so you'd like to subscribe to our email information network...?"



2017: Visit website, type your details and click 'subscribe'

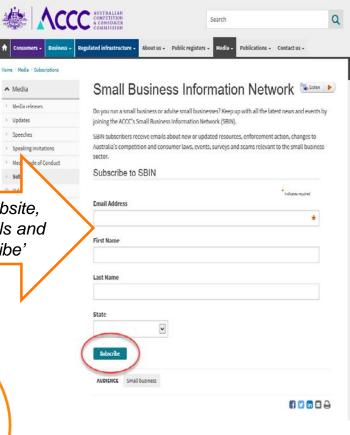
▲ Media Media releases

1 Updates

) Speeches

Speaking invitations

2012: "No problems simply complete this paper-based form and fax to the ACCC - we will then manually process your request and you'll be subscribed within two weeks"



Some People Appreciate Our Work... Others Don't

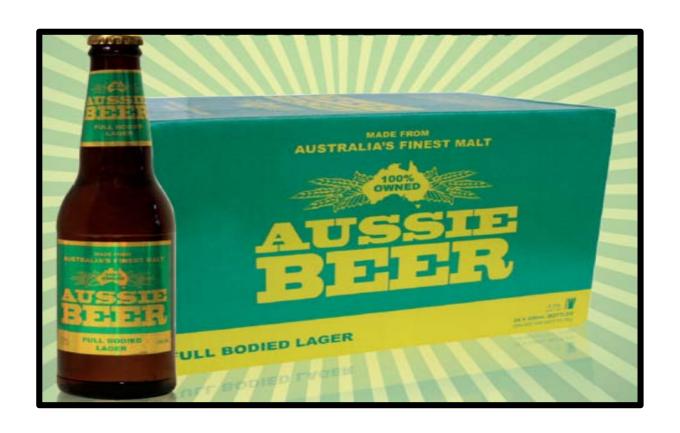
The @acccgovau are the most useless, toothless, totally irrelevant govt. agency going around. And that is a massive pool to choose from. Are you KIDDING me? We lived in FNQ for past 12 months and it did not move from \$1.39 for even one day! Petrol stations said if they made it lower they would lose to opposition ffs. The @acccgovau were useless as tits on a bull when they SAY they investigated. ACCC 2 the @acccgovau is a sleeping, three legged, toothless, castrated, one eyed watchdog! @acccgovau I am actually suggesting that the ACCC is, in relation to telcos, as useless as a chocolate teapot. O 1



1. Misleading Customers ... The Devil Is Still In The Detail (or the beer, the bread, the bacon...)

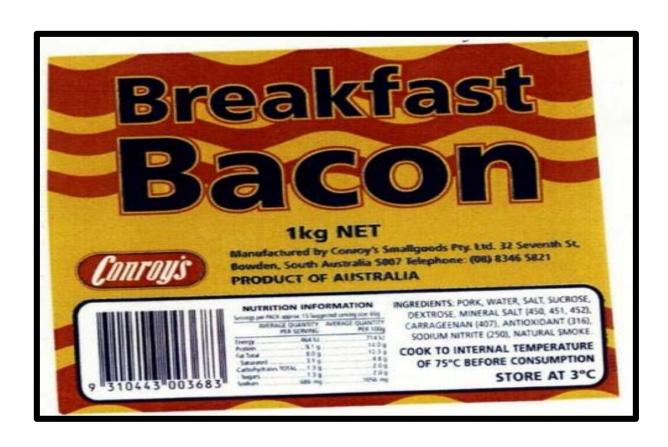


Independent Liquor Group





Conroys Pty Ltd



Maggie Beer Products Pty Ltd



'Organic' Water



2. Don't Blame Your Price Rises On Someone Else

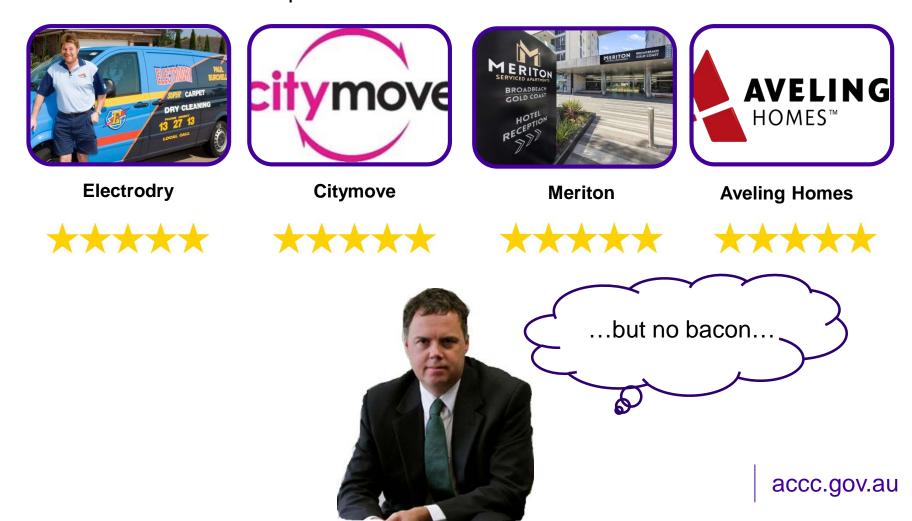
On 8 June 2012, the managing director of **Brumby's Bakeries Pty Ltd** distributed a newsletter to approximately 250 Brumby's franchisees which contained the following statement:

"... We are doing an RRP review at present which is projected to be in line with CPI, but take an opportunity to make some moves in June and July, let the carbon tax take the blame ...



3. Don't Cut, Paste, Or Play Clever Online

What do these four companies have in common?



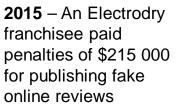
Rigging Online Reviews

It's a breach of the Australian Consumer Law to mislead or deceive customers or other businesses.

That includes "rigged" reviev









2015 – Citymove paid penalties of \$30 600 concerning false testimonials about its furniture removal services



2017 – Meriton took steps to prevent guests it suspected would give an unfavourable review from receiving TripAdvisor's 'Review Express' email



2015 – Court ordered \$380 000 penalties against Aveling Homes for misleading the public in connection with two online review sites

4. Don't Try To Silence Your Customers

In December 2017, WA-based building company **101** Residential (part of the Scott Park Group) amended its standard home building contract, following ACCC concerns.

ACCC Compliance



Between October 2014 – August 2017, their building contract contained 'non-disparagement clauses' that allowed it to:

- prohibit customers from publishing any unapproved information about the company, including online reviews
- remove any published information
- suspend work on the customer's contract site
- ultimately terminate the customer's building contract.

Online reviews help people make informed purchasing decisions – so consumers should be free to have their say openly

5. Keep Your Cartels Quiet ...

In March 2015, the ACCC forgave Forrest's controversial iron ore 'cartel' call.

"All of us should cap our production now and we'll find the production now and we'll find the iron ore price will go straight back up to \$70, \$80, \$90 and the tax up to \$70, \$80, that will generate revenues which that will generate will build more schools, more hospitals, more roads, more of hospitals, more roads, more of everything which Australia needs — universities etc."





The ACCC took into account Fortescue's position that Mr Forrest's comments were made 'off-the-cuff' in response to audience questions, were hypothetical and intended to encourage a policy debate about the long-term future of the iron ore industry

| acc.gov.au

... always get a good lawyer ...

In 2002, the Tasmanian Atlantic salmon industry was in financial difficulty - supply was outstripping demand.

The **Tasmanian Atlantic Salmon Growers Association** decided that if **all members** culled stocks by around 10%, this would meet demand and avoid further price falls.



It sought legal advice but did not correctly brief its lawyers.

Growers discussed, approved and circulated proposed plan.

The ACCC investigated; the cull stopped. Due to state of the industry, fact that legal advice had been sought, and cooperation shown, the ACCC did not pursue penalties. Instead obtained court orders for an industry-wide legal compliance training program and stop on future culls.

... be careful what you say in your emails ...

• "My business partner has told me not to refer work after noticing your prices are undercutting us..."



 "It's a pretty much unsaid rule that we keep to the same pricing."



"We don't need to be competing against each others, we need to team up"



"Ideally if we were all at the same pricing, we would all make more money."

... don't use your accountant to arrange your cartel ...

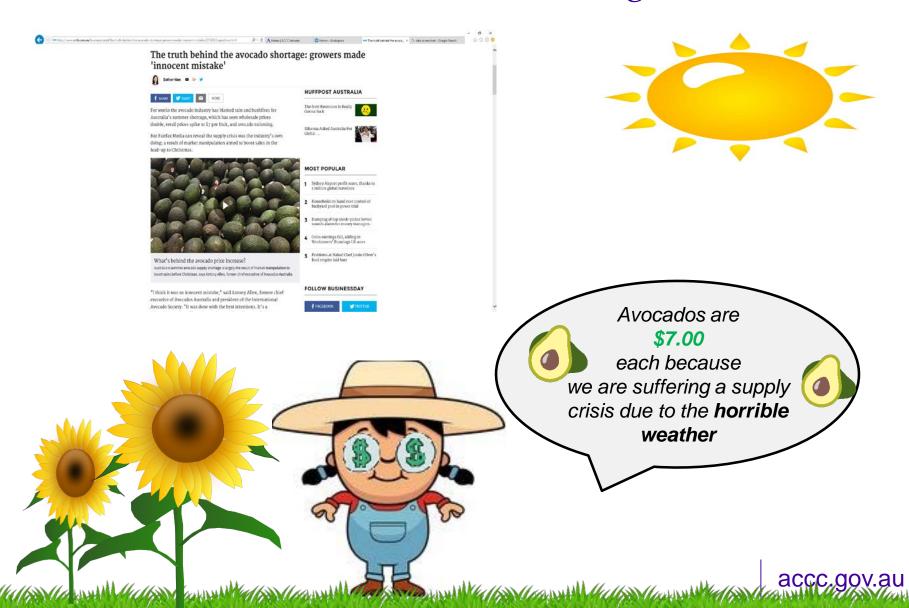
Queensland pre-mixed concrete cartel

The Pioneer, Boral and CSR cartel involved bid rigging, price fixing and market sharing in the pre-mixed concrete market in south-east Queensland from 1989 until 1994. The participants had more than 50 regular meetings and phone conversations. In addition to fixing prices, they agreed on market shares and not to compete on specified major projects. The participants even engaged an accountant to monitor market shares so they could enforce compliance with the agreement. The arrangement led to considerable overcharging on major construction jobs, including federal, state and local government projects.

Penalties of \$6.6 million were imposed on each company. Penalties were also imposed on six executives, the maximum being \$100 000. The case demonstrated a blatant disregard for the law, as each of the corporate groups had previously been found to have engaged in similar conduct.



... and avoid avocado arrangements



GRAPHIC VIDEO: MEXICAN CARTEL AT BORDER PREPS TO INCINERATE VICTIMS' HACKED BODIES, PLAYS SOCCER WITH HEAD



MATAMOROS, Tamaulipas

— A leaked video obtained by
the Breithort Texas shows a
crew of Gulf Cartel gammen
preparing to incinerate deceas

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of murdered victims. They are also seen playing soccer with a human head.



... especially with a Mexican connection

flown in from 5000 miles away?"

Avocados are also a huge drain on water resources in arid countries - it takes approximately a bathtub of water to produce just

Most disturbing for Ryan, though, is the fact that gangland violence has infiltrated production of avocados: "I find it highly troublesome that in Mexico, cartels are taking over the farms with fear and killings. Avocados are something that are becoming less and less sustainable, which is why we won't be serving them at Wildflower."

t will probably come as something of a shock to avid avo-fans that what's seen as a healthy, clean-eating choice in Britain is causing misery on the other side of the world. There's currently a shortfall in the massive demand for the fruit, known as "green gold" in South America, but more recently dubbed 'blood avocados'. In the meet the shortfall in demand, similar to state of Michoncán, which produces 92 per cent of Mexico's avocados, brutal cartels have inflicted torture, kidnappings and murder on producers as they seized control of the industry. Farmers are being harassed and extorted for their crops, as the cartels have moved from trafficking heroin and Shouldn't we all be expanding our palate to cocaine to avocados.

Of course, Ryan is not calling for a nation- and veggies instead? wide boycott of avocados - especially as this would only punish Mexican farmers further. Maligned as watery orange mulch or stew menu is unlikely to make a dent in global

dos is putting pressure on producers to made in-house that morning.



quinoa in 2013, when prices for the newly fashionable grain soared, and priced out Bolivians on the poverty line. Ryan's stand against the avocado is also

buzzword for our time: sustainability. include seasonal - and ethical - local fruit For starters, the chef is focusing on swede. He points out that you still can walk into fodder, he thinks it's time to give the root veg Michoacan. Right,

pretty much any cafe in any hip city in Bri- a new look, which is why he is serving up a tain, and find avo toast on the menu, should swede "fondue". Still warm when it hits the mountains of you so wish. Wildflower leaving them off the table, it's a savoury yet sweet dip with a great Colombia. umami hit, and icels buttery and creamy PHOTOS ALAMY despite being dairy-free. It's also amazing But the ever-expanding taste for avoca-slathered on top of some of the bread rolls

intended to make us think about that other

Mexico's brutal cartels have inflicted torture, kidnappings and murder on producers as they seized control of the industry.

Above: workers in an avocado orchard in the Mexican state of avocado farm in the

"Swedes are a great thing and in season now but they're massively unloved," says Ryan. "The fonduc is essentially using them unless you count Wye Valley farmers with as a vessel for other ingredients - in a way their pitchforks. like the avocado is. Avocados actually taste of very little, and it's only when you add salt avocado-laden brunch, thinking about and acid, like lemon or lime, and chill to it. where our food comes from and the impact that it becomes tasty. What our fondue dish it has on the environment seems like a good is doing is providing a fatty, more-ish treat, resolution for 2018. Now, to just make swed as that's all that an avocado is, just loads of Instagram-friendly ... W really nice fat. The swede fondue has got that NEWSTATESMAN

same unchious vibe."

Over the next few months he will continue to champion an allotment's worth of unappreciated fruit and veg for diners to revisit. Ryan says to expect things like celeriac remoulade - made with a vegan mayo -Jerusalem artichokes and January king cabbage on the menu, before wild garlic and asparagus season kicks off in March and April. And there's no chance of a turf war over asparagus. Well, jokes Ryan, "No

Whether or not we still took into at



The best type of cartel





6. Check Your Bills Before You Pay Them

You receive a really professional looking letter claiming you owe money for your domain name. It's so similar to the one you actually own ... but there are missing suffixes ('.net' or '.com.au')

MR ALWAZ WHYNS PO BOX 7898 SYDNEY NSW 2300

DOMAIN NAME INVOICE

ORGANISATION ALWAZ WHYNS LAWYERS

DOMAIN WWW.ALWAZSWHYNS.COM

PRICE \$200.00 INC GST

INCLUDES 2 YEARS REGISTRATION, FREE EMAIL AND WEB FO

SPECIAL OFFER PAYMENTS RECEIVED WITHIN 2 WEEKS GET





7. Try Not To Sell Dangerous Things



It's illegal to sell unsafe products, or ones that don't comply with the relevant safety standards.



If you sell something that injures a person, you must to report it to the ACCC within two days.



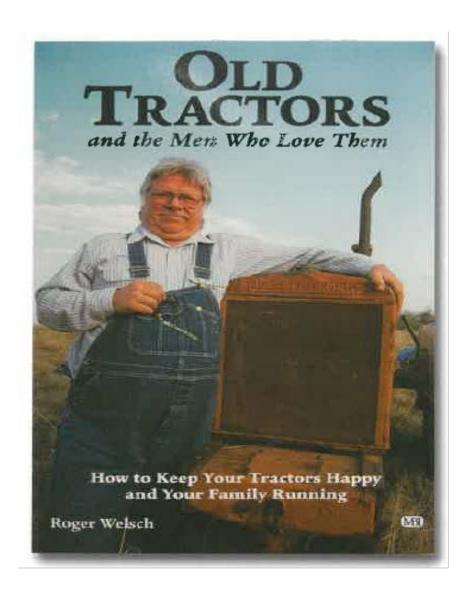
The ACCC and Federal Minister can compulsorily recall dangerous products.











ACCC Contacts



Small business helpline

1300 302 021



www.accc.gov.au/smallbusiness



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